





Like many of you, we at The Straz hoped 2020-21 would bring a return to normal. We hoped that the pandemic would recede, along with the restrictions it made necessary, returning us to our pre-March 2020 reality.

Instead, it demanded we find a new normal. If we were to fulfill our mission statement – “to inspire, educate and enrich our entire community through the transformative power of the performing arts” – it would have to be done in a way that addressed the challenges of the pandemic.

For Patel Conservatory students, dance, voice and theater classes resumed in-house under strict mask and social distance protocols to ensure safety for all. Our theaters hosted the fruits of that instruction including performances of *Singing in the Rain Jr.* and *On The Edge* and Next Generation Ballet performed an award-winning *Nutcracker Outdoor Wonderland* along the river and *Swan Lake* in Morsani Hall.

We also virtually stayed in touch with our audience through *Tampa Total Request Live*, a web series which spotlights local performers in a fun format. We, too, provided streaming content in the form of plays and Opera Tampa performances recorded at The Straz.

We utilized our Riverwalk space to present music, plays, opera performances and Arts Legacy REMIX celebrations, giving the pedestrian traffic a taste of what The Straz has to offer.

The Straz was very fortunate to obtain \$15,476,672 in federal funding through various COVID relief programs. This helped cover payroll costs, maintain facility operations and provide resources for re-opening and rebuilding our business.

We took important measures to ensure the health and safety of our guests and our staff including spending \$1.4 million on upgrades to our HVAC system, as well as touchless restroom fixtures for a comprehensive customer interface. We

continue to work with Tampa General Hospital to stay in compliance with the latest standards set by the Centers for Disease Control.

I’m proud to say we rose to all challenges – and so did our donors.

When our stages were dark, our donors generously contributed funds. Our Raise the Curtain campaign for our fiscal year 2021 brought in \$4.6 million – a generous outpouring that provided essential support needed to sustain our annual programs.

The fiscal year 2021 tried hard to give us the hook, but we found a way to stay in the spotlight. Thanks to our dedicated staff and the generosity of our donors, we’re back on stage. And it truly pleases me to be able to say, ... see you at the show!



Judy Lisi
Straz Center President and CEO



LEA



2,989 students

Arts education is a vital part of our mission, and after our initial closing, resuming classes – both virtual and in-person – was a major priority.

225 scholarships

On campus, we had 2,989 students, including 225 scholarship recipients, attending live, and hybrid classes, workshops, master classes, intensives and camps at our accredited Patel Conservatory.

Students trained year-round in dance, music and theater offerings at every skill level. Additionally, 1,306 underserved students engaged in arts learning at no cost through our partnerships with 42 schools and agencies.

42 schools and agencies

Curriculum included sequential instruction in music, dance, theater, vocal arts, musical theater, playwriting, improvisation and storytelling.

1,306 underserved students

R N I N G



REQUIRED FOR ENTRY:

FACE COVERING



WELCOMING

The health and safety of our guests, students, volunteers and staff guided our reopening efforts. The Straz Center's health and safety protocols were developed in accordance with the Centers for Disease Control and Prevention (CDC) and the Occupational Safety and Health Administration (OSHA) guidelines, and after consultation with medical experts, including doctors from Tampa General Hospital, the University of South Florida, Cleveland Clinic,

the University of Pennsylvania and The George Washington University. Our efforts earned us Tampa General's Prevention Response Outreach seal of approval.



Funds from Hillsborough County and the City of Tampa were used for upgrades to our HVAC system, as well as installing touchless restroom fixtures for a comprehensive touchless customer interface. The Straz invested nearly \$1.4 million for safety upgrades. Grants received from the National Endowment for the Arts, the State of Florida and the American Rescue Plan kept the lights on and our staff employed, and helped us plan our re-opening.

Straz Center guests may rest assured that every precaution was taken to ensure a safe and enjoyable visit.



VIR



Even with the pandemic keeping most of our stages dark, The Straz Center found ways to keep its audiences informed, educated and entertained.

Streaming became our seventh stage that allowed us to reach our audience virtually until we could once again gather in person. Our seventh stage even produced a surprise hit, *Tampa Total Request Live*, which spotlighted local artists and performers with a loose, lively and fun format. The series, which is still going strong, connected with viewers and garnered nearly a half-million livestream views for fiscal year 2021. *TTRL* even spawned a spin-off, *TTRL Storytellers*, which gives local artists more space in which to perform and discuss their work.

We also streamed performances, many filmed at The Straz, including productions from Jobsite Theater and Opera Tampa, as well as editions of our Arts Legacy REMIX series. Jobsite Theater's streamed production of *Doubt* earned a rave review from *The Wall Street Journal*.

Streaming also benefitted Patel Conservatory, which utilized virtual classrooms to engage students during the lockdown.







The Straz began its return to full functionality in October 2020 with outdoor events on the Riverwalk Stage. First up was *The Complete Works of William Shakespeare (abridged) [revised]*, a co-production with Jobsite, followed by Opera Tampa’s Halloween-themed *The Witching Hour* and many others.

The Jaeb was the first theater to house an indoor show, *Frankenstein: A Modern Prometheus* followed by *Always ... Patsy Cline*. Every move was done in consultation with local and national health experts as we developed safety protocols for all of our functions.

Chief Operating Officer Lorrin Shepard chaired a national committee dedicated to helping other performing arts centers around the country re-open safely.

FINANCIALS

Tampa Bay Performing Arts Center, Inc.
DBA David A. Straz, Jr.

Center for the Performing Arts

Statement of Financial Position

(Straz Center only)

As of Sept. 30, 2021

(dollar amounts in thousands)

ASSETS

Current Assets:		
Cash		\$ 9,724
Receivables:		
Accounts receivable, net	818	
Pledge receivable, net	60	
Due to the Straz Center from TBPAC Foundation Inc.	1,205	
Grants receivable	1,053	
		<u>3,136</u>
Inventory		97
Prepaid expenses		536
		<u>3,769</u>
	Total current assets	\$ 13,493
Noncurrent assets:		
Endowment investments	2,577	
Investments	11,651	
Other long-term investments	1,104	
Beneficial interest in assets held by Community Foundation	38	
Furniture, equipment and leasehold improvements, net	17,174	
Fine art collection	208	
Other assets	52	
		<u>32,804</u>
	Total non-current assets	\$ 32,804
	Total assets	\$ 46,297

LIABILITIES AND NET ASSETS

LIABILITIES

Current liabilities:		
Accounts payable and accrued expenses		\$ 2,514
Deferred revenue:		
Ticket sales	9,667	
Other	1,610	
Debt - Paycheck Protection Program	298	
		<u>11,575</u>
	Total current liabilities	\$ 14,089
Noncurrent liabilities:		
Debt - Paycheck Protection Program	1,569	
	Total non-current liabilities	\$ 1,569
	Total liabilities	\$ 15,658

NET ASSETS

Without donor restrictions:		
Operations		\$ 8,385
Furniture, equipment and leasehold improvements		17,174
Board designated		1,336
		<u>26,895</u>
	Total without donor restrictions	\$ 26,895
With donor restrictions		3,744
	Total net assets	\$ 30,639
	Total liabilities and net assets	\$ 46,297*

*Does not include approximately \$59M of long term assets held in trust by the Tampa Bay Performing Arts Center Foundation Inc. and approximately \$5.5M of endowment funds held and controlled by the Community Foundation of Tampa Bay, Inc. as of Sept. 30, 2021. The Straz Center is the beneficiary of the related funds at the Community Foundation and is entitled to allocated distributions of net earnings.

FINANCIALS

Tampa Bay Performing Arts Center, Inc.
 DBA David A. Straz, Jr.
 Center for the Performing Arts
Statement of Activities
 (Straz Center only)
 For the year ended Sept. 30, 2021
 (dollar amounts in thousands)

REVENUE AND OTHER SUPPORT

Ticket sales	\$ 434
Rent	214
Box office fees	807
Concessions	624
Service fee and other income	555
Education program tuition and fees	1,610
Investment return	1,427
Change in beneficial interest	6
Community support	3,651
Government funding and grants:	
Annual operating and program support	9,084
Capital and construction support	1,278
Gain on Paycheck Protection Program loan forgiveness	2,829
TBPAC Foundation Inc. distributed endowment support for the Straz Center	2,434
Total revenue and other support	\$ 24,953

EXPENSES

Program and essential services:	
Production costs	1,577
Education	2,231
Operating costs	4,579
Marketing and public information	2,010
Total program and essential services	\$ 10,397
Support services:	
General and administrative	1,588
Fundraising	861
Total support services	\$ 2,449
Total operating expenses	\$ 12,846
Net activity before depreciation	\$ 12,107
Depreciation	1,620
Change in net assets	\$ 10,487
Net assets at beginning of year	\$ 20,151
Net assets at end of year	\$ 30,638

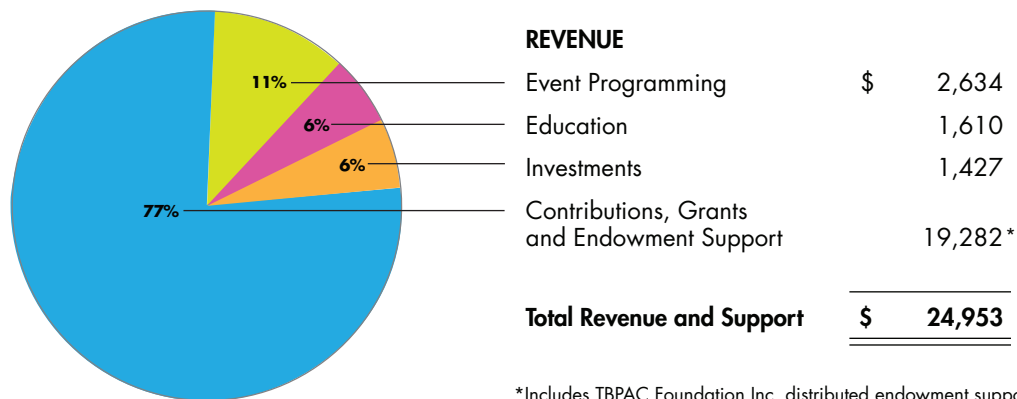
FINANCIALS

Tampa Bay Performing Arts Center, Inc.
 DBA David A. Straz, Jr.
 Center for the Performing Arts

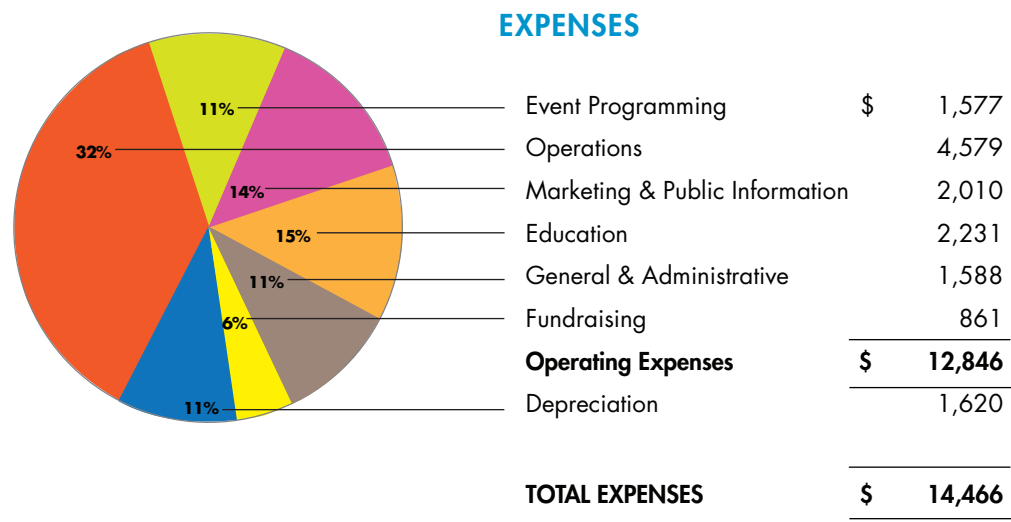
Revenue and Expenses

(Straz Center only)

For the year ended Sept. 30, 2021
 (dollar amounts in thousands)



*Includes TBPAC Foundation Inc. distributed endowment support for the Straz Center of \$2.4M



To our donors, who didn't let
a pandemic dampen their
generosity,

THANK YOU.

Despite a period of great uncertainty,
our donors never lost faith
and kept us going as we met
the challenges of fulfilling
our mission during COVID.

Our Raise the Curtain campaign
generated \$4.6 million from
more than 4,000 donors.

Thank you
to all who contributed –
you made the difference.

**BECAUSE OF YOU,
THE SHOW DID GO ON.**

ENDOWMENT GIFTS

The Straz Center's Endowment Fund provides stability in uncertain times and helps maintain high standards of excellence and creativity. The Straz Center is especially grateful to the following donors whose endowment gifts of \$10,000 or more ensure that many more will enjoy the Straz Center and the performing arts in the years ahead.

PRINCIPAL BENEFACTORS \$1,000,000 AND ABOVE

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Robert and Lorena Jaeb
Stella Ferguson Thayer and Howell L. Ferguson
and their families in honor of
Louise Lykes Ferguson
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THE STRAZ DID GO ON

RESTRICTED ENDOWMENT FUNDS

Restricted endowment funds represent donors' special area of interest. The following list includes current restricted endowment funds and thanks those who have contributed to the funds during the 2020-2021 fiscal year.

ARTS EDUCATION

*Frank E. Duckwall Foundation
Endowment for the Education Program
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Timothy L. Guzzle Education Endowment Fund
Don Jones and David Alfano Fund
Junior League of Tampa Bay Fund
Scott David Sehres Memorial Endowment Fund
for Arts Education
Mr. and Mrs. Michael Davis*

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Herbert G. McKay Emerging Artist Fund
Carol and Frank Morsani TBPAC Fund
Raymond E. and Nancy Murray
Fund for the Patel Conservatory Youth Orchestra*



Patel students perform at the 2021 Spring Music Spectacular.

OVATION SOCIETY

The Ovation Society recognizes individuals and families who have invested in our future by including a bequest or other deferred gift to the Straz Center in their estate planning.



Barry and Judith Alpert
Mr. and Mrs. Jeffrey O. Baucom
Monroe and Suzette Berkman
Mr. and Mrs. Bruce S. Bialor
Joseph Brancucci and
William Carley
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Dr. and Mrs. Ray Brooker
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Laura Sehres, in memory of
her son, Scott Sehres
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Cynthia and Peter Zinober
Anonymous (6)

ANNUAL GIFTS

The Straz Center gratefully acknowledges the following individuals, corporations, foundations and public partners whose annual gifts through Sept. 30, 2021, provided essential support for Straz Center programs. The Straz Center thanks all of our donors including those who, because of space constraints, cannot be listed here.



On The Edge

PUBLIC PARTNERS

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State of Florida, Department of State, Division of Arts and Culture, Florida Council on Arts and Culture
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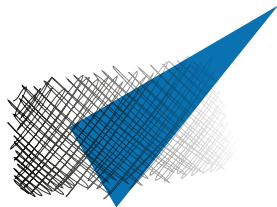
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